

How are directors using AI?

Findings from the Diligent Institute and
Corporate Board Member

What Directors Think 2025

According to the [2025 What Directors Think report](#) conducted by Diligent Institute, Corporate Board Member and FTI Consulting:

80%

of U.S. public company directors say their company has acted when it comes to the **development and deployment of AI**

42%

of directors cite optimizing operations and costs and enhanced workforce productivity as the **top opportunities presented by artificial intelligence (AI) integration**

Top risk of integrating AI:

32%

lack of knowledge and internal capabilities

29%

data privacy

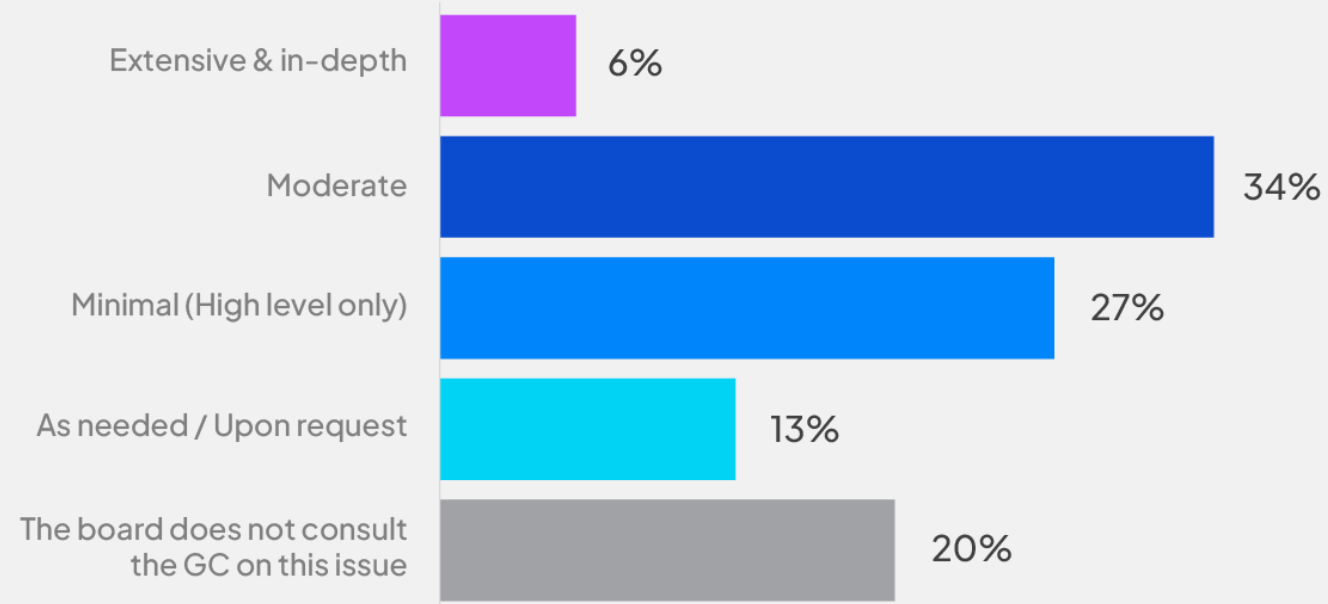
26%

hallucinations

Gaps between the board and the GC

– From [GC/DC index](#) polling from Diligent Institute and Corporate Board Member

How would you qualify the level of support your board gets from your GC or legal counsel on AI matters?



Source: Director Confidence Index, Corporate Board Member - Diligent Institute

Q3 Director Confidence Index - AI Board Readiness

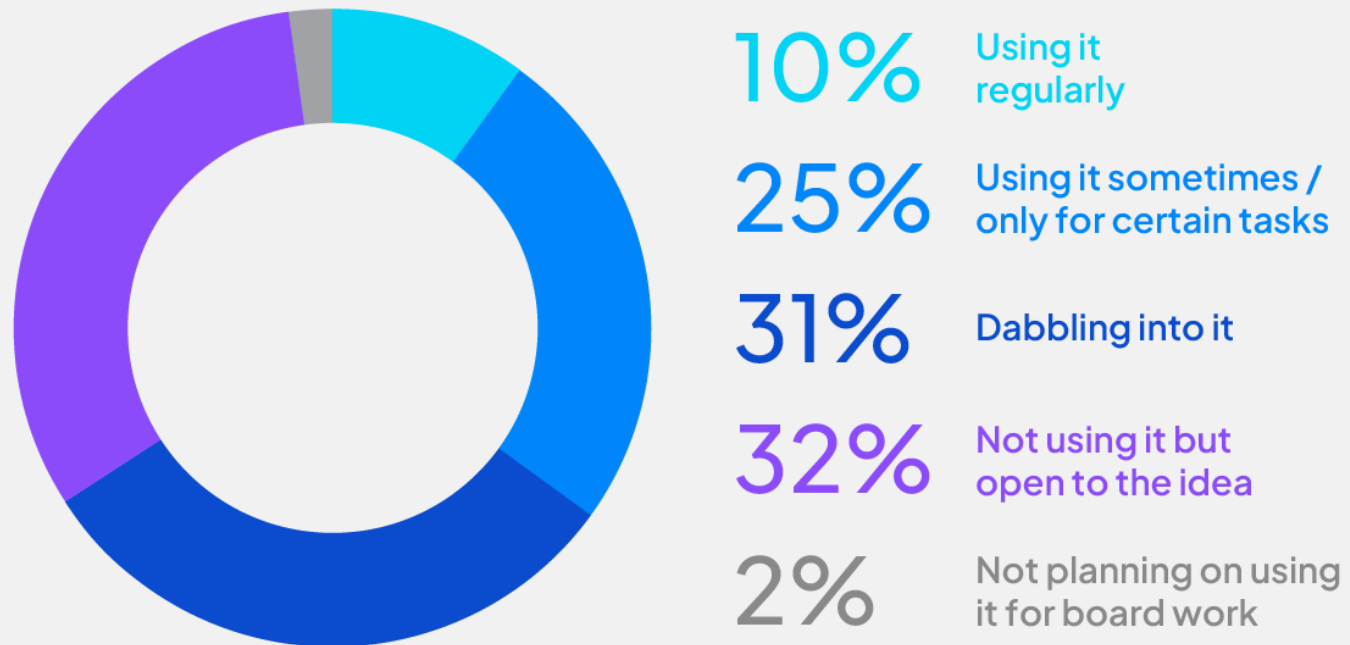
Top opportunities in the current business environment



Source: Director Confidence Index, Corporate Board Member - Diligent Institute

Q3 Director Confidence Index - AI Board Readiness

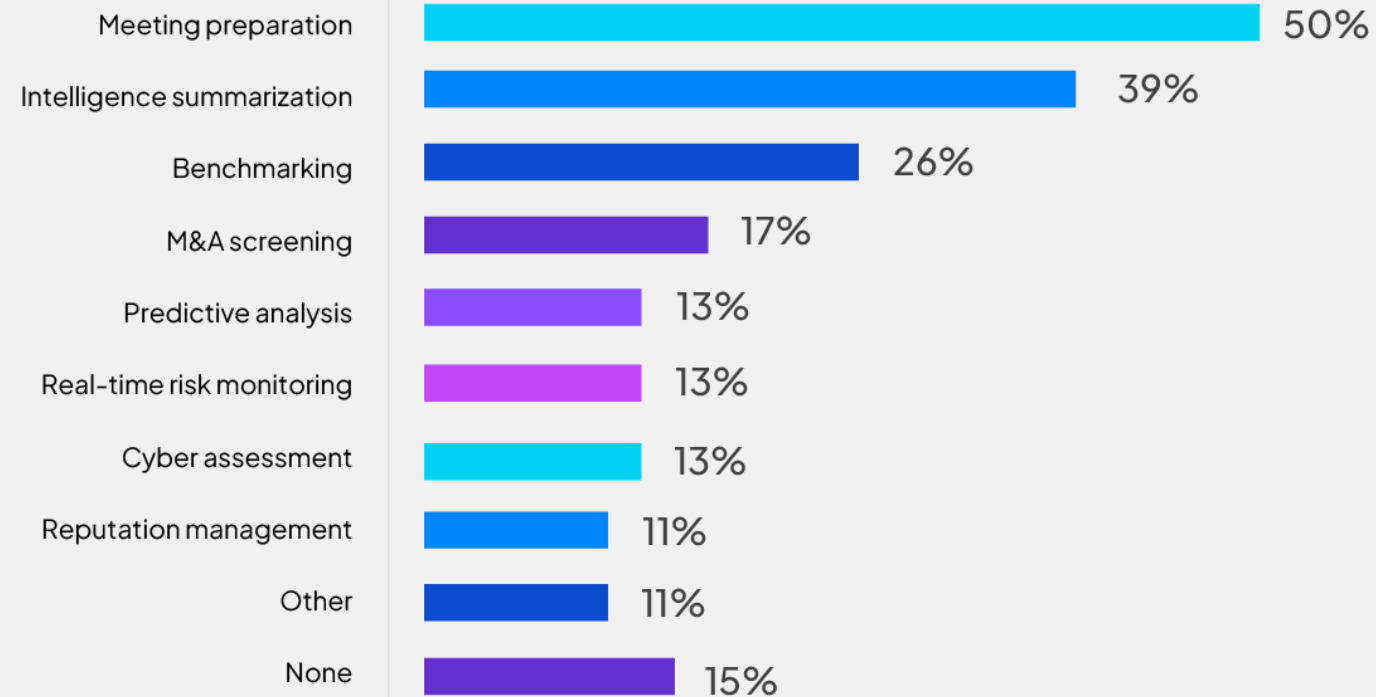
How are directors using GenAI?



Source: Director Confidence Index, Corporate Board Member - Diligent Institute

Q3 Director Confidence Index - AI Board Readiness

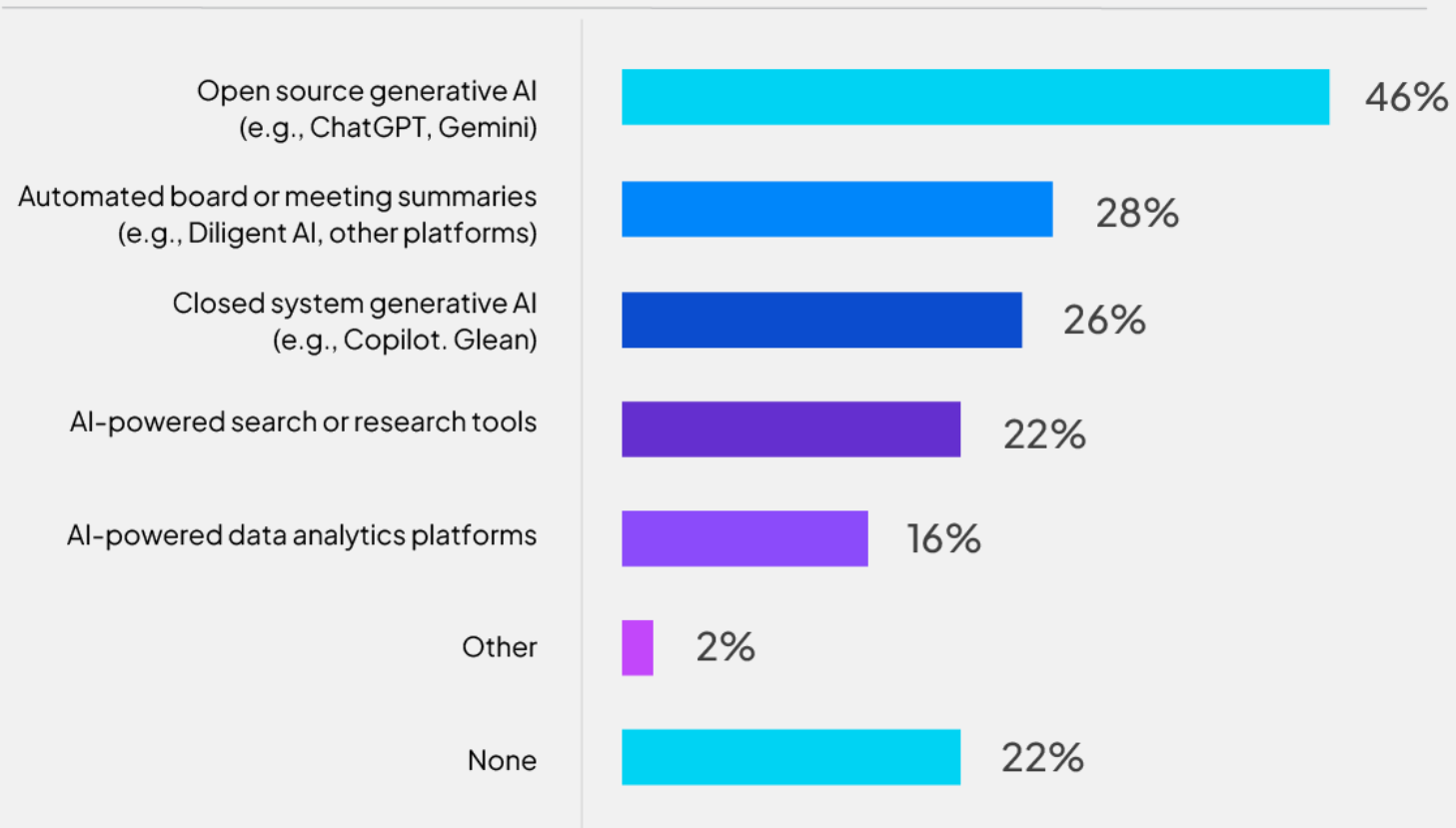
If you are using AI for board work, how are you using it?



Source: Director Confidence Index, Corporate Board Member - Diligent Institute

Q3 Director Confidence Index - AI Board Readiness

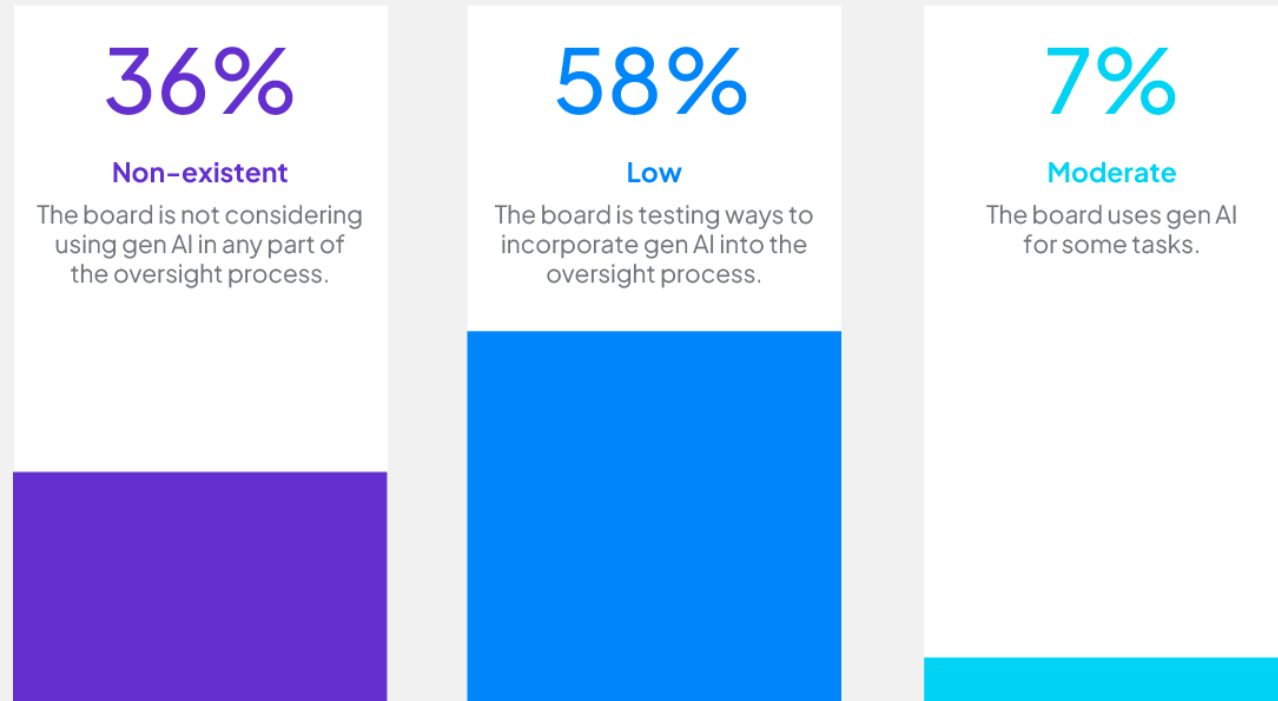
If you are using AI, which of the following tools have you looked into specifically for your board work?



Source: Director Confidence Index, Corporate Board Member - Diligent Institute

Q3 Director Confidence Index - AI Board Readiness

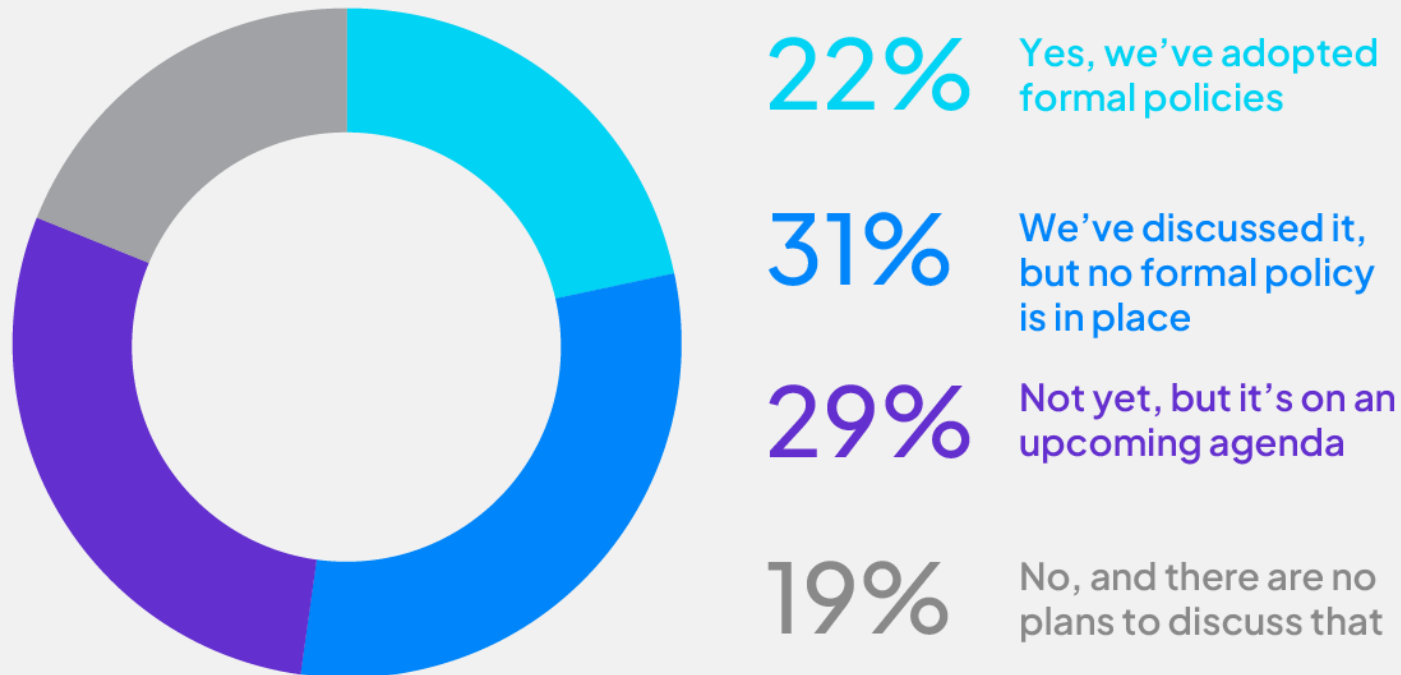
How would you rate your board's level of adoption of AI in its oversight processes?



Source: Director Confidence Index, Corporate Board Member - Diligent Institute

Q3 Director Confidence Index - AI Board Readiness

Has your board formally discussed or adopted any policies related to AI governance, ethics or risk oversight?



Source: Director Confidence Index, Corporate Board Member - Diligent Institute

Diligent Institute